Appendix 1

Table A: Priorities Themes and Strategic Outcomes

Priority Theme	Priority Project	Driver for Action	Outcome to be Achieved	Corporate Plan Theme & - Key Priorities	National Priority Supported
Service	A. Customer Service and Access to Services	Opportunity to improve customer services through the opening of the Worcester Hub and development of a Customer Service Strategy.	Improved service standards and access to services	Delivering Quality Services - Improving Customer Services - Utilising New Technologies	Improved Access to Services
	B. Cleansing & Waste Management	 Capitalise on the successful introduction and recent extension of the recycling scheme Environmental improvements 	Increased community awareness / involvement and a cleaner environment	Managing the Local Environment - Sustainable Environment - Waste Management	Transforming Our Local Environment
	C. Council Tax	Restricting increases in Council Tax	Sustainable Council Tax level	Improving Corporacy & Performance	
Efficiency	D. e-Government	 Continued drive to achieve Implementing Electronic Government priorities 	Increased efficiency, improved customer	- Financial & Asset Management Delivering Quality	Use of Resources & Value for Money
Efficiency	E. Efficiency & Value for Money	 Current focus on value for money and efficiency under the 'Gershon' agenda Better use of office accommodation 	service & greater awareness of value for money in service delivery	Services - Improving Customer Service	value for Moriey
Prosperity	F. Employment and Economic Vitality & Viability	 Maintain the momentum of local regeneration initiatives and town centre redevelopments / improvements 	Increased prosperity	Promoting Economic Prosperity - Regeneration - Town Centres	Promoting the Economic Vitality of Localities
	G. Wellbeing	 Continue progress made with partners in community safety and community development 	Improved quality of life through reduced crime and anti-social behaviour	Enabling Community Wellbeing - Community Safety	Creating Safer & Stronger Communities

Priority: Service

Project	PI	SMART Target	Current Performance (where applicable)	Lead Div.
A. Customer	Access to Services:			
Service & Access to	A) Number of Worcs Hub 'one-stop' service centres	Kidderminster Town Hall service centre open by Jun 06		CLC / HR
Services	operational	Stourport Civic Centre satellite centre open by Jun 06 (following refurbishment in Jan 06)		CLC / HR
		Bewdley satellite centre open by Mar 07		
	B) Skills Development:	6 days training by Jun 06		HR
	number of days training for	8 days training by Sep 06		
	all Hub employees	10 days training by Mar 07		
	2. % enquiries resolved at first	80% of enquiries received at all Hub Service		CLC /
	point of contact via all access channels	Centres by Mar 07		HR
	3. BV156 – % disabled access to public areas for all WFDC buildings open to the public	90% of WFDC buildings accessible by Mar 07	75%	CLC
	Customer service:			
	Strategy Development: number of milestone activities completed for	 3 milestone activities: Draft Customer Service & Branding Strategy produced by Apr 06 		SPU
	production and	Final Strategy adopted by Oct 06		
	implementation of the Customer Service & Branding Strategy	Complete consultation exercise by Mar 07		
B. Cleansing &	Litter, etc:			
Waste Management	5. BV199a: Litter and Detritus	Max 20% below Grade B	10% (Apr-Jul 05)	CLC
	6. BV199b: graffiti	 Max 8% below Grade B 100% offensive graffiti removed within 1 working day 		CLC

Project	PI		SMART Target	Current Performance (where applicable)	Lead Div.
	7. BV199c: flyposting	•	Max 2% below Grade B		CLC
		•	100% actioned within 2 working days		
	8. BV199d: flytipping	•	'Good' or level 3 to be achieved (i,e, an increase in enforcement actions)		CLC
	9. Zoning Plan Cleanliness Standards: % restored to acceptable levels within set time limits Zone 1: town centres Zone 2: high density residen'l Zone 3: low density residen'l	•	90% 70% 70%		CLC
	Zone 4: rural areas	•	90%		
	Zone 5: strategic routes	•	90%		
	Zone 6: local roads	•	90%		
	Waste & Recycling:				•
	10.BV 82a: % household waste recycled	•	28.03% by Mar 07 (WCC target)	27.0% (Dec 05)	CLC
	11.BV 84a: Kgs household waste collected per head	•	Reduce waste to 2001 levels (402kg per household) by Mar 07. (Joint Municipal Waste Management Strategy for Worcestershire)	361k Kg (2004/05)	CLC
	12.BV 86: Cost of waste collection per household	•	Top quartile position (i.e. lowest cost) by March 2007 [TQ fig for 2004/05 was £35.62]	Median (£38.64)	CLC
	13.BV 218a: % new reports of abandoned vehicles investigated within 24 hours of notification	•	80% investigated		CLC
	14.BV 218b: % abandoned vehicles removed within 24 hours	•	80% removed within 24 hours		CLC

Priority: Efficiency

Priority Area	PI	SMART Target	Current Performance (where applicable)	Lead Div.
C. Council Tax	15.% increase in Council Tax in 2007/08	Restrict any increase to 2.5%	2.5% for 2006/07	FS
	16. Number of direct debit payers for Council Tax	23,500 direct debit payers by Mar 07	23,000	FS
D. E-Government	17. Number of e-government projects completed	 3 Projects completed: To provide real-time bookings for all sports, leisure and cultural facilities by Mar 07 		CLC
		10% increase over 2005/06 for electronic building control and planning applications received		PHE
		30% of Statutory Consultees consulted electronically by Dec 06		PHE
E. Efficiency & Value for	18. Level of 'Gershon' efficiency savings	Minimum £530,000 in 2006/07 (cashable and non-cashable)	See AES June 2006	FS
Money	19. Strategy Development: Number of milestone	3 milestones:Business case produced by May 06		CLC
	activities completed in Central Office	 Current & projected operating costs identified by May 06 		
	Accommodation Strategy	Decision made on business case recommendations and final strategy adopted by Oct 06		
	20. Strategy Implementation: % of milestone activities completed in the National Procurement Strategy	75% completed	66% (Dec 05)	CLC
	21. Strategy Development: Action Plan for Use of Resources	Action Plan adopted by end Jun 06 (after publication of UoR report by ext audit in Mar 06)		SPU; FS

Priority: Prosperity

Priority Area	PI	SMART Target	Current Performance (where applicable)	Lead Div.
F. Employment	Employment			
and Economic Vitality &	22. No. of new business start ups supported by WFDC	 20 new start-up grants totalling £10,000 awarded by Mar 07 	16 awarded (Feb 06)	SPU
Viability	23. Number of jobs created /	Conduct survey of previous recipients by Sep 06		SPU
	secured through start-up grants	20 Jobs created / secured		
	Town Centres / Management			
	24. Investment in town centre redevelopments /	4 milestones:KTC3 - developer to be appointed by Jun 06		CLC
	improvements: number of	KTC3 - Works to commence on site by Mar 07		
	milestone activities	Kidderminster market externalised by May 06		
		Kidderminster Park & Ride - additional collection point and drop-off point by May 06		
	25.No. of retail ground floor units not being used as a	Survey to be conducted as part of Retail & Commercial Leisure Study between Apr – Jun 06		PHE / SPU
	proportion of the no. of ground floor businesses	 Action plan produced by Dec 06 for promotion of the District as a business location, including recommendations based on the findings of the above Study 		
	26. Strategy Development: % of milestone activities completed in the Kidderm'r. Partnership Town Centre Manager Business Plan	100% completed, concluding with the appointment of a Town Centre Manager by Mar 07		SPU
	27. Number of WFDC town centre CCTV systems	Systems: System operational in Stourport-on-Severn by Mar 07	1 (Kidderm'r.)	SPU
		System operational in Bewdley by Mar 07		

Priority Area	PI	SMART Target	Current Performance (where applicable)	Lead Div.
	28. Strategy development: % of milestone activities completed in the Districtwide Decriminalisation of On-street Parking	 80% milestones achieved, including: Appointment of lead consultant by Apr 06 Formal Agreement with Wychavon DC by Jul 06 Public consultation by Nov 06 Publicity & promotion by Nov 06 Application to SoS by Jan 07 Procurement, testing & acceptance of ICT system Jan-May 07 Survey of road markings, street signs and match to Traffic Orders by Mar 07 (in preparation for enforcement to commence from Jun 07) 		CLC
	Regeneration	,		'
	29. Number of regeneration sites in process of negotiation or	4 sites: • KTC3 – see 24 above		CLC
	started by March 2007	 Stourport Road employment corridor, including British Sugar site, ROM-wire, former Brinton's sports field site – high quality employment uses Stourport on Severn (STC4) – Bridge St / canal basins Bewdley (Load St) – mixed use development, 		SPU / PHE
	30. Strategy development: number of milestone activities completed in the Local Development Framework (Core Strategy Development Plan Document)	including multi-use facility centre 1 milestone completed: • Complete technical studies to form evidence-base by Dec 06		PHE

AGENDA ITEM NO. 10a

Priority Area	PI	SMART Target	Current Performance (where applicable)	Lead Div.
G. Wellbeing	Community Development: 31.% level of participation in summer play schemes	 Minimum 70% participation in programme for 5- 15 year olds during school summer holiday periods Minimum 60% participation in 'hot spot' summer holiday diversionary activities 		CLC
	32. Number of new facilities introduced	 Install MUGA at St. George's Park by Aug 06 Install skateboard park or other youth facilities funded by LPSA Reward Grant by Mar 07 		CLC
	33. Strategy Development: number of young people surveyed for development of a Youth Strategy	200 young people surveyed by Aug 06		CLC
	34. Strategy Development: number of milestone activities completed in developing a Play Strategy as part of Big Lottery grant funding project	 4 milestones: Audit of play provision by Jun 06 Vision for Wyre Forest Play produced in consultation with Cabinet Member by Jul 06 Agreement of partner organisations by Sep 06 for delivery of Vision Submission of application by Nov 06 		CLC
	Parks and Open Spaces (see als 35. Strategy Development: number of milestone activities completed toward achieving Green Flag status for parks	 LAA requirements): 2 Parks: Brinton Park – Management Plan & Work Programme completed by Jun 06 Brinton Park – formal application for Green Flag award by Feb 07 (Green Flag Award by Sep 07) QEII Jubilee Gardens – preparatory work completed in Mar 07 for a draft Management Plan & Work Programme (to be completed by Nov 07) 		CLC

AGENDA ITEM NO. 10a

Priority Area	PI	SMART Target	Current Performance (where applicable)	Lead Div.
	36. Number of other investments / improvements to parks	7 improvements:Footpath improvements at Brinton Park by Mar07		CLC
		Cycle path through Brinton Park by Mar 07		
		 Footpath improvements at Springfield Park by Mar 07 		
		Richard Eve Memorial refurbishment by Mar 07		
		 Baxter Gardens play area refurbishment by Mar 07 		
		 Northwood Lane play area refurbishment by Mar 07 		
		 Woodland walk area developed in QEII Gardens by Dec 06 		
	37. Number of public convenience sites, all with disabled access, provided by WFDC throughput the year per 100,000 residents	11 sites (including Weavers Wharf)	10	CLC
	38. Number of sites improved under S.106 Agreements	 2 sites: Power Station Site: Barrage removed by Aug 06 Landscaping work completed Nov 06 Play Area completed Jan 07 Land adopted by WFDC by Mar 07 		CLC
		Timber Lane Site: negotiate with developers for play area to be completed by Mar 07		

AGENDA ITEM NO. 10a

Priority Area	PI	SMART Target	Current Performance (where applicable)	Lead Div.
	Sustainability:			
	39.% reduction of household CO ₂ emissions	30% reduction between 1996 – 2011 (annual reduction of 2% - measured by Defra)	2.16% reduction for 2004/05 (21.48% since 1996)	PHE
	Housing:			
	40. Number of additional units of affordable housing accommodation	Council and Housing Corporation funding secured for 23 additional units to meet the overall target of 120 units between April 2004 – Mar 07	97 (out of 120)	PHE
	Community Safety Partnership:			
	41.% reduction in British Crime Survey Comparator Crime	18% reduction in crime activities as defined in the British Crime Survey.		SPU